

瑞智精密股份有限公司

Investor Conference

25 Sep. FY25





Agenda

- **Welcome** **C. M. Yang , Vice Chairman**
- **2025 H1 Financial Results** **Justin Ko , CFO**
- **2025 H1 Market Review** **M. F. Feng , General Manager**
- **Future operational challenges and opportunities** **M. F. Feng , General Manager**
- **Q&A**



Safe Harbor Notice

- RECHI's statements of its current expectations are forward looking statements subject to significant risks and uncertainties and actual results may differ materially from those contained in the forward-looking statements.
- Except as required by law, we undertake no obligation to update any forward-looking statement, whether as a result of new information, future events, or otherwise



2025 H1 Financial Results



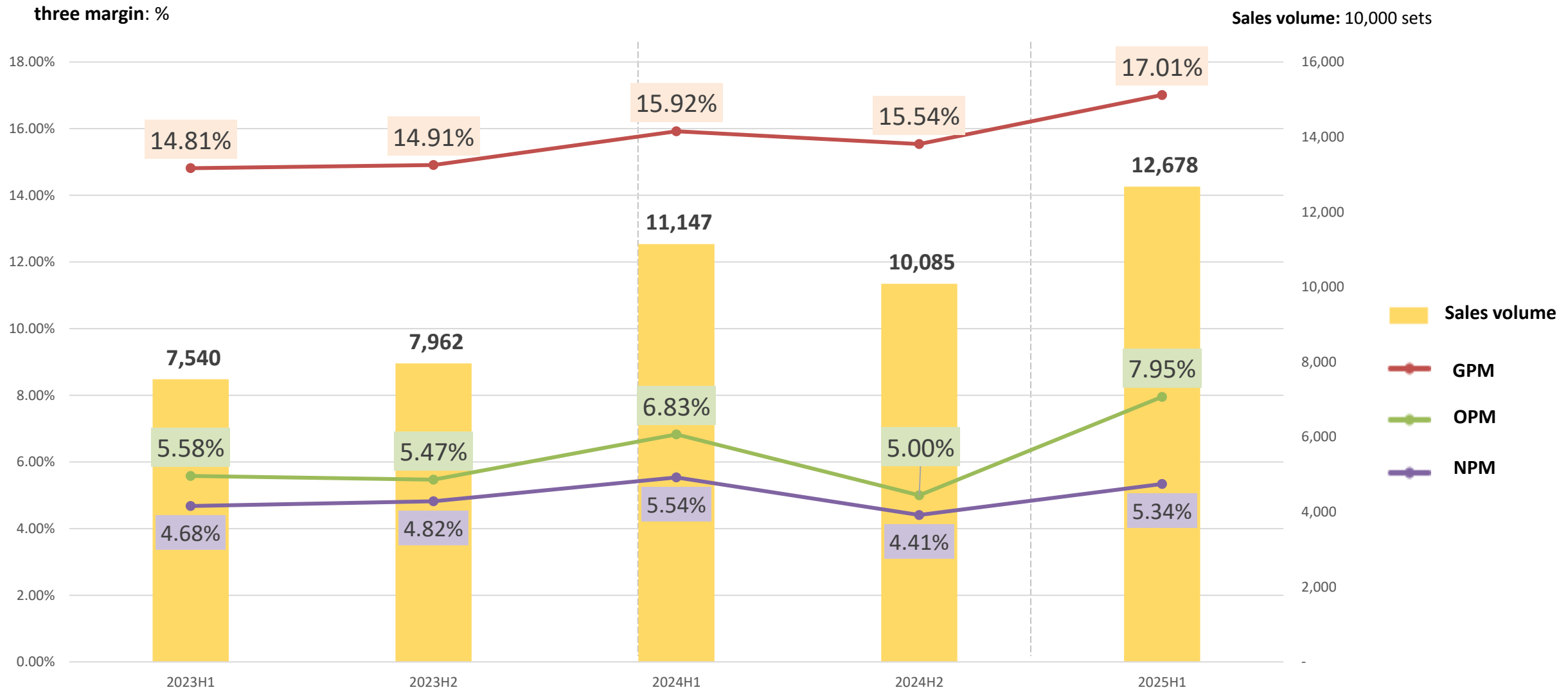
▶ 2025 H1 Summary of Operational Highlights

Sales revenues and YoY Growth	Net Income and YoY Growth	DC inverter compressor sales and YoY Growth
NT\$12.08 billion, +8.9%	NT\$645 million, +5.16%	4.87 million sets, +17.9%

1. 12.67M units sold (+13% YoY); global share up to 7.5% (from 7.0%).
2. Lean Manufacturing + automation upgrades drove a 13% YoY gain in productivity.
3. Monthly peak capacity was increased from 2.08 million to 2.50 million units to meet customer demand.
4. New inverter lineup completed; global launch targeted for 2026.
5. EU HPWH adoption on track; deepen with top EU brands, then scale to more accounts.



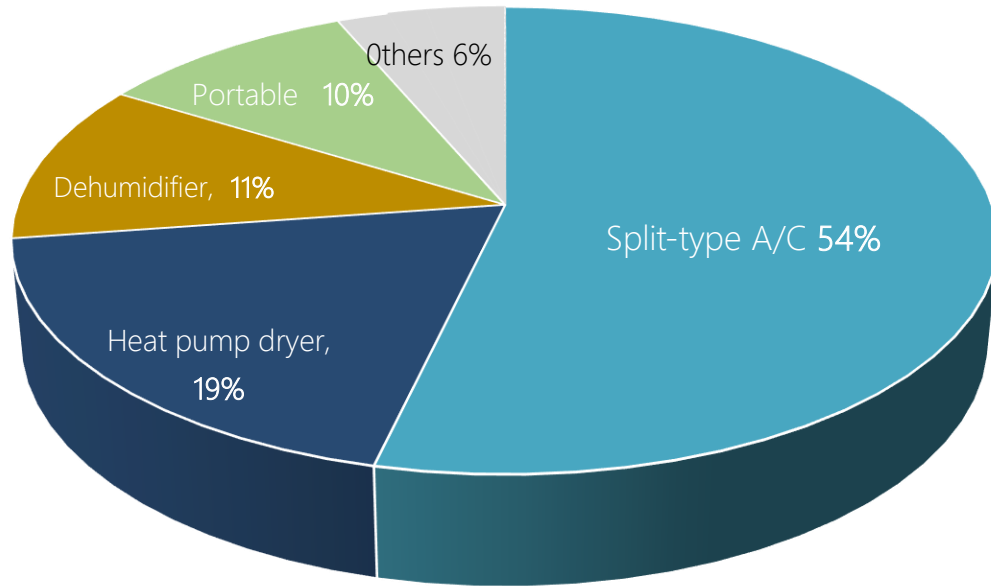
Sales Volume and Financial Report Trend Chart



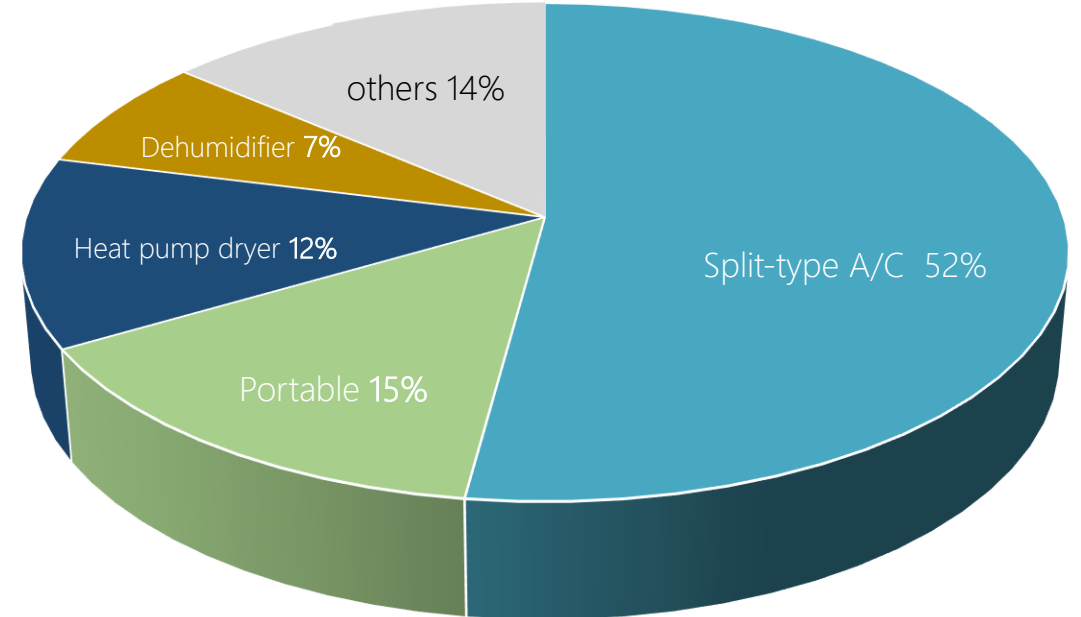


▶ 2025H1 RECHI Sales : Application ratio

2024H1



2025H1

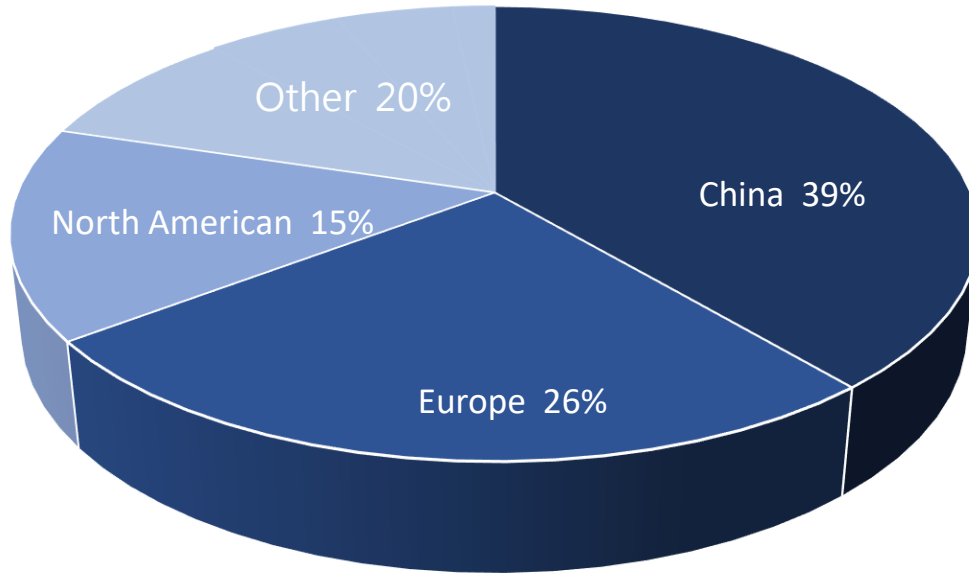


Others : window AC 、 Unitary 、 industrial use 、 Turck parking 、 PTAC

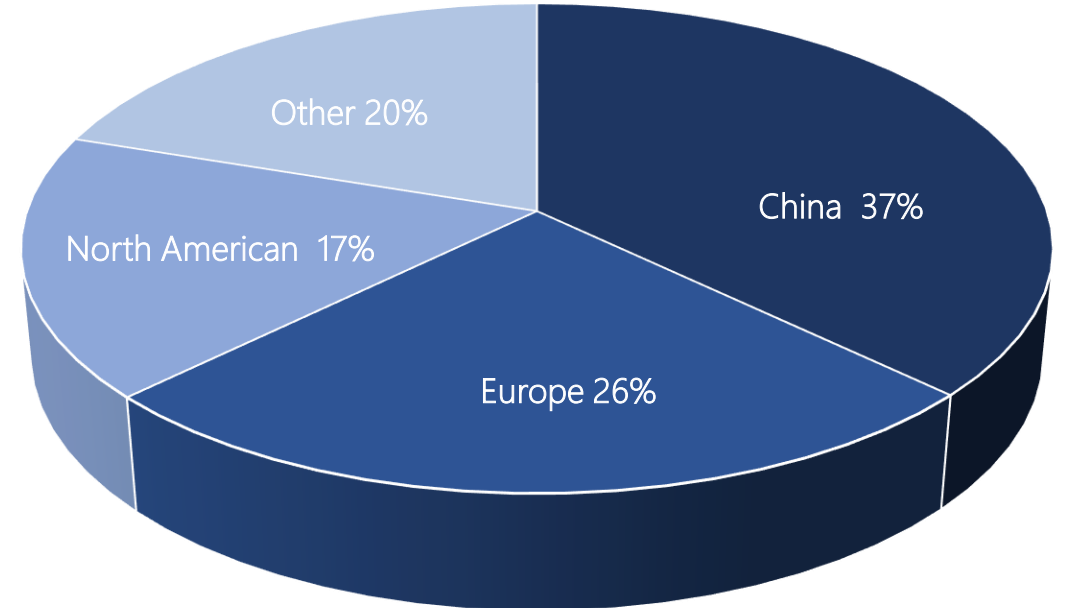


▶ 2025H1 RECHI Sales : Geographic ratio (End market)

2024H1



2025H1





▶ 2025 H1 Income statement

Unit: NT\$ thousands	2025H1	%	2024H1	%	YOY	Growth rate %
Sales volume (units)	12,678,116		11,147,375		1,530,741	13.7
Net revenues	12,086,804	100.0	11,089,864	100.0	996,940	9.0
Cost of revenue	-10,030,578	-83.0	-9,324,399	-84.1	-706,179	-7.6
Gross profit	2,056,226	17.0	1,765,465	15.9	290,761	16.5
Operating expenses	-1,094,889	-9.1	-1,008,373	-9.1	-86,516	-8.6
Operating income	961,337	8.0	757,092	6.8	204,245	27.0
Non-operating income (expenses), net	-17,621	-0.1	152,263	1.4	-169,884	-111.6
income before income tax	943,716	7.8	909,355	8.2	34,361	3.8
income tax expense	-298,196	-2.5	-295,504	-2.7	-2,692	-0.9
Net Income	645,520	5.3	613,851	5.5	31,669	5.16
Basic EPS	1.18		1.15		0.03	2.61%

Unit in billion NT\$	FY2025 H1	FY2024	FY2023	FY2022	FY2021	FY2020
R&D expenses	3.62	7.17	5.5	5.05	4.64	4.35

*Consolidated financial statements have been reviewed by the CPA firm of Deloitte & Touche



▶ 2025 H1 Balance sheet

Unit: NT\$ thousands	2025/06/30	%	2024/12/31	%	VS 2024	2024/06/30	%	YoY
Cash and financial assets	9,410,677	34.1%	11,481,372	38.4%	-2,070,695	8,843,143	31.0%	567,534
Trade receivables and notes receivable	8,791,848	31.9%	7,399,985	24.8%	1,391,863	10,153,125	35.6%	-1,361,277
Inventories	2,002,463	7.3%	3,292,966	11.0%	-1,290,503	2,045,350	7.2%	-42,887
Property, plant and equipment, net	4,902,258	17.8%	5,305,175	17.7%	-402,917	5,363,481	18.8%	-461,223
Other assets	2,457,844	8.9%	2,414,357	8.1%	43,487	2,103,096	7.4%	354,748
<i>Total assets</i>	<i>27,565,090</i>	<i>100.0%</i>	<i>29,893,855</i>	<i>100.0%</i>	<i>-2,328,765</i>	<i>28,508,195</i>	<i>100.0%</i>	<i>-943,105</i>
Short- and long-term borrowings	5,153,692	18.7%	3,963,197	13.3%	1,190,495	4,255,881	14.9%	897,811
Trade payables and notes payable	8,616,491	31.3%	10,016,395	33.5%	-1,399,904	9,565,085	33.6%	-948,594
Other liabilities	3,710,269	13.5%	4,292,865	14.4%	-582,596	3,555,122	12.5%	155,147
<i>Total liabilities</i>	<i>17,480,452</i>	<i>63.4%</i>	<i>18,272,457</i>	<i>61.1%</i>	<i>-792,005</i>	<i>17,376,088</i>	<i>61.0%</i>	<i>104,364</i>
<i>Total equity</i>	<i>10,084,638</i>	<i>36.6%</i>	<i>11,621,398</i>	<i>38.9%</i>	<i>-1,536,760</i>	<i>11,132,107</i>	<i>39.0%</i>	<i>-1,047,469</i>

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▶ 2025 H1Cash flow statement

Unit: NT\$ thousands	2025H1	2024H2	2024H1
Cash and cash equivalents, beginning of period	5,839,139	3,732,749	3,732,749
Net cash generated by operating activities	-953,340	4,069,891	596,873
Net cash used in investing activities	-1,253,794	-1,717,156	-1,136,350
Net cash used in financing activities	295,606	-495,678	-199,930
Effect of exchange rate changes on cash and cash equivalent	-476,955	249,333	206,033
Cash and cash equivalents, end of period	3,450,656	5,839,139	3,199,375

year	2025年	2024年	2023年	2022年	2021年
Cash dividend	1.5	1	0.9	0.7	0.7
Payout Ratio	74.25%	66.70%	65.20%	64.80%	49.60%

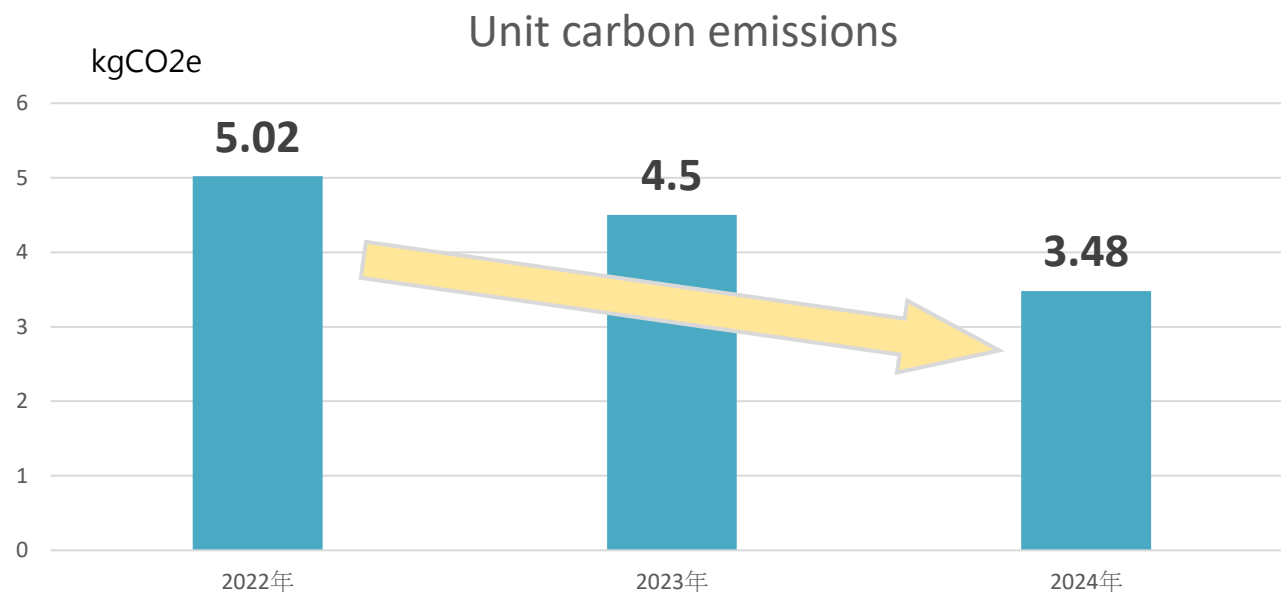
RECHI issued a cash dividend of NTD \$1.5 in May 2025 and paid cash dividends for 15 consecutive years.

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▶ Carbon Reduction Implementation Results

- Per ISO 14064 third-party verification,
2024 total GHG emissions were 80.2 ktCO₂e; emission intensity per unit fell 22.7% YoY.
- CDP (Climate Change) score upgraded from D to B.



Remarks:

1. The statistical scope Factory Guanyin, Huizhou, Qingdao and Jiujiang.
2. Average carbon emissions per unit = inventory data of each factory/annual production volume of each factory.

Key projects to improve results:

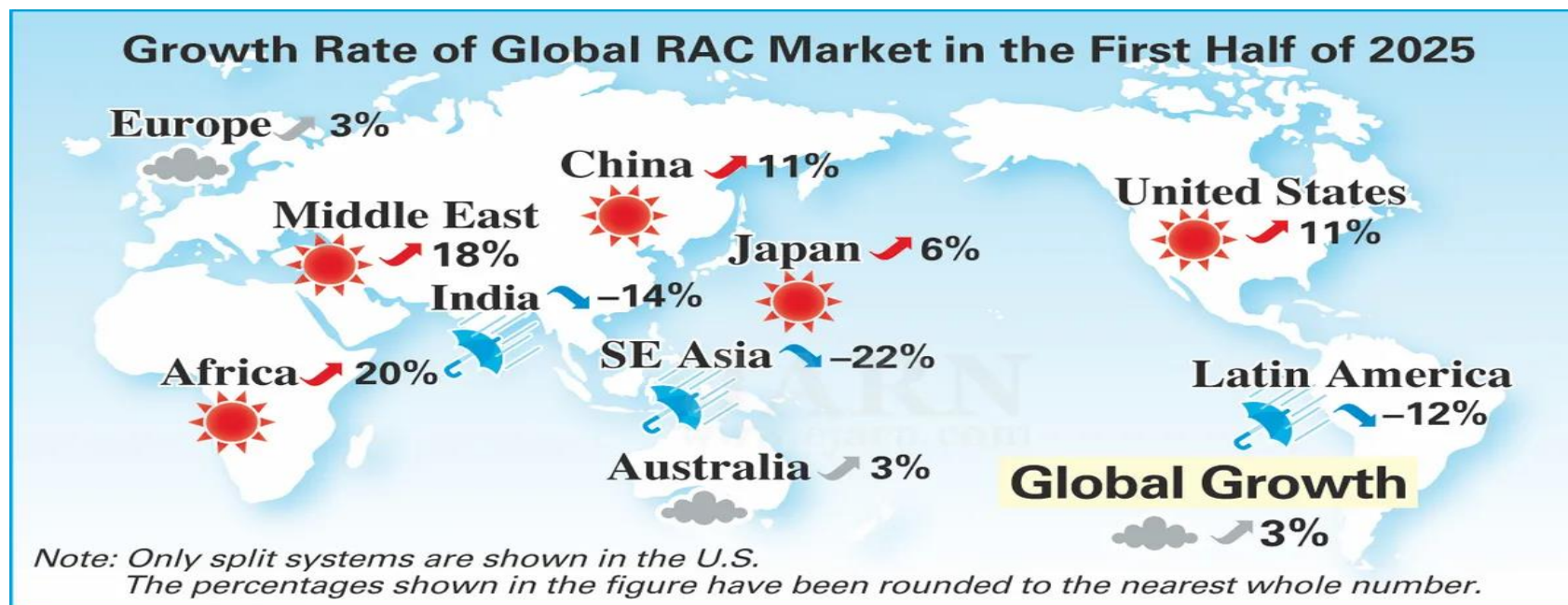
1. Boost refrigerant recirculation; cut releases of high-GWP refrigerants.
2. Retrofit/replace air compressors and chillers for efficiency.
3. Raise efficiency across high-energy-use equipment



2025 H1 Market Review



► Growth Rate of Global RAC Market in the First Half of 2025



Source: JARN database

- ❑ RAC demand +3% YoY globally; U.S. +11%, China +11%, Europe +3%.
- ❑ SEA/India/Central America: prolonged rainfall delayed summer and muted demand.
- ❑ Africa and the Middle East recorded robust growth, driven by economic expansion, infrastructure needs, and extreme heat. °
- ❑ Chinese brands continued to gain global share, supported by scale-driven cost advantages.

Source: JARN、JRAIA



► Sales Volume of China's Air Conditioner/Compressor Industry in 2025H1

Unit:10,000 sets

period	Company	A/C sales			Export sales			Domestic sales		
		2025		2024	2025		2024	2025		2024
		Sales	YoY	Sales	Sales	YoY	Sales	Sales	YoY	Sales
2025/1-6	Media	3,621	5.7%	3,425	1,691	-2.8%	1,740	1,930	14.5%	1,685
	Gree	2,385	5.4%	2,263	750	6.7%	703	1,635	4.8%	1,560
	TCL	1,267	9.8%	1,154	917	11.2%	825	350	6.4%	329
	Haier	1,223	14.3%	1,070	371	16.3%	319	852	13.4%	751
	AUX	1,200	7.0%	1,122	636	8.3%	587	564	5.4%	535
	Hinsense	893	12.6%	793	537	17.2%	458	356	6.3%	335
	others	1,722	11.8%	1,540	754	20.0%	628	967	6.1%	912
	Total	12,311	8.3%	11,367	5,656	7.5%	5,261	6,654	9.0%	6,107

Unit:10,000 sets

period	Company	Compressor				
		2024			2025	
		sales	market share	YoY	sales	market share
2025/1-6	GMCC	7,390	43.5%	2.6%	7,200	45.4%
	LANDA	3,167	18.6%	5.2%	3,011	19.0%
	HIGHLY	2,640	15.5%	23.9%	2,130	13.4%
	RECHI	1,268	7.5%	13.7%	1,115	7.0%
	Panasonic	515	3.0%	4.5%	493	3.1%
	LG	472	2.8%	-0.6%	475	3.0%
	Other	1,551	9.1%	55.6%	1,422	9.0%
	總計	17,003	100.0%	7.3%	15,846	100.0%

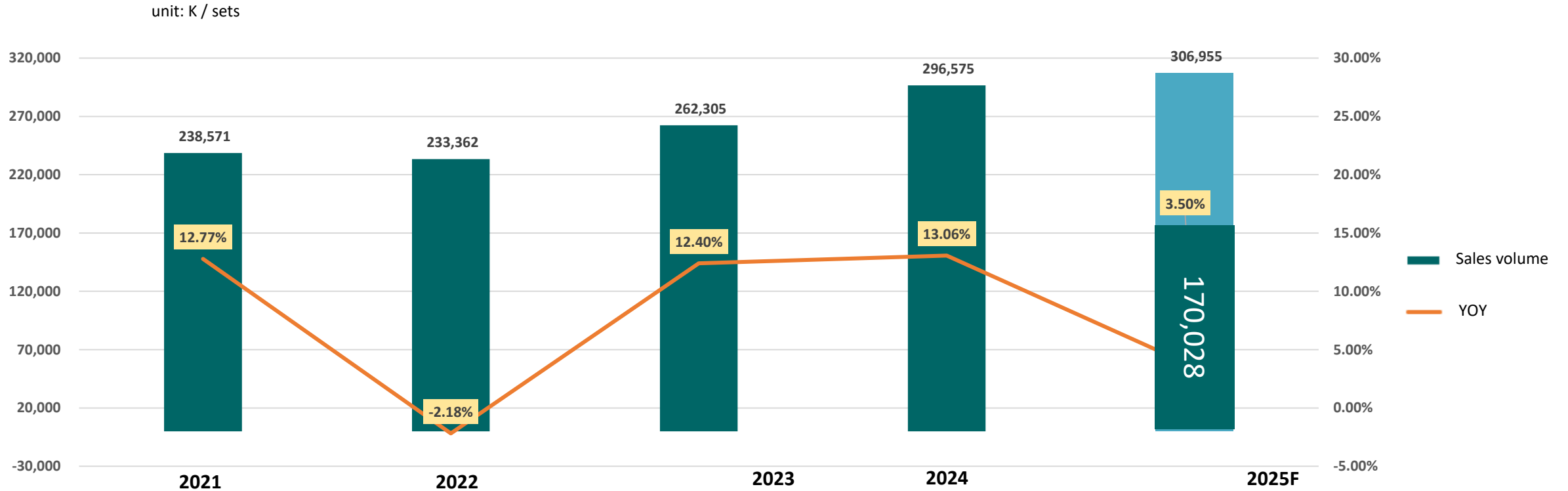
1. China RAC sales: 120M units (+8.3% YoY). Exports +7.5% YoY; domestic +9.0% YoY
2. Midea and Haier posted the strongest domestic gains with double-digit growth.

1. China rotary compressor sales: 170M units (+7.3% YoY).

Source : IOL



Sales Trends and Estimates of Rotary Compressors in China



□ HVAC&R outlook: positive. Rechi expects global rotary-compressor sales to rise 3–5% YoY in 2025. °

□ China: >300M units projected. °

Source: OIL, RECHI



Future operational challenges and opportunities



► Opportunities & Challenges

Opportunities

- ❑ Rising global temperatures are increasing consumer demand for comfort products. ◦
- ❑ In emerging markets (e.g., Latin America, India, Africa), air-conditioning penetration remains below 20%, implying substantial headroom for growth. ◦
- ❑ Policy support and stronger consumer awareness of energy efficiency are accelerating replacement of high-consumption products (e.g., fixed-speed to inverter ACs; traditional boilers to heat pumps). ◦

Challenges

- ❑ Market uncertainties persist, including U.S. reciprocal tariff policies and geopolitical risks. ◦
- ❑ Rapid expansion of Chinese brands is eroding air-conditioner market share among Rechi's customers
- ❑ Customers have entered compressor joint ventures with competitors ◦



▶ Rechi Growth Strategy

Globalized Operations

- ❑ Globalization + vertical integration
- ❑ Equity partnership & strategic alliances
- ❑ Overseas capacity: India, Egypt

New Products & Applications

- ❑ Broaden application scope for rotary compressors
- ❑ Define, identify, and assess market opportunities beyond rotary compressors

Heat Pump Strategy

- ❑ short-term goals : focus on Europe
- ❑ long-term goals : develop the U.S. and China as core markets



Q&A